

**SOLID WASTE
FUND**

SOLID WASTE FUND

MISSION STATEMENT: To provide for the environmentally safe disposal of solid waste, to develop and promote programs that are viable alternatives to landfilling, and to do so through a user fee based revenue system.

SOLID WASTE SUMMARY

Solid Waste Fund Summary								
		FY 04 Actual	FY 05 Budget	FY 05 Actual	FY 06 Budget	FY 07 Proposed	Change FY 06 - 07	Percent Change
Operating Revenues	\$	303,185	404,476	368,252	400,000	425,000	25,000	6.3%
Interest	\$	20,401	0	19,916	10,000	15,000	5,000	50.0%
SUBTOTAL REVENUES	\$	323,586	404,476	388,168	410,000	440,000	30,000	7.3%
Borrowing								
Authorizations	\$	0	0	0	0	0	0	0.0%
Other Available Funds	\$	0	0	0	0	0	0	0.0%
Taxation	\$	120,735	0	17,018	0	0	0	0.0%
Surplus Funds	\$	12,057	0	0	37,021	33,497	(3,524)	-9.5%
TOTAL RESOURCES	\$	456,378	404,476	405,186	447,021	473,497	26,476	5.9%
Operating Budget	\$	335,642	404,476	405,186	447,021	473,497	26,476	5.9%
Gen. Fund Services	\$	0	0	0	0	0	0	0.0%
Debt Service	\$	120,735	0	0	0	0	0	0.0%
Capital Program	\$	0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$	456,377	404,476	405,186	447,021	473,497	26,476	5.9%

SIGNIFICANT BUDGET CHANGES AND UNFUNDED RECOMMENDATIONS:

NOTE: The landfill remains a significant capital asset, the Fund has a substantial fund balance, and the Town has long term obligations to cap and perform environmental monitoring of the landfill site. While the landfill has closed, a solid waste transfer and recycling operation continues to operate. Since FY 05, operating revenues have not been sufficient to fund the remaining debt service payments to open Cell 3 and to reimburse the General Fund for services provided. In FY 05, Solid Waste appropriations were included in the General Fund budget. For purposes of comparison to FY 07 and prior years, FY 05 solid waste revenues and expenditures are summarized in the Solid Waste Fund section even though for accounting purposes they are treated as General Fund revenues.

SOLID WASTE FUND**RESOURCES**

GOAL STATEMENT: To provide a fee structure that minimizes or eliminates the need for support from the General Fund.

CONTINUING OBJECTIVES:

To continue to seek funding sources that minimize the need for tax support.

LONG RANGE OBJECTIVES:**FY 07 OBJECTIVES:**

To maintain disposal and entrance fees at current levels.

SERVICE LEVELS:

	<u>FY 01</u> <u>Actual</u>	<u>FY 02</u> <u>Actual</u>	<u>FY 03</u> <u>Actual</u>	<u>FY 04</u> <u>Actual</u>	<u>FY 05</u> <u>Actual</u>
Operating Revenues	81	58	89	66	95
Interest	19	16	11	4	5
Surplus	0	26	0	3	0
Other Available Funds	0	0	0	0	0
Taxation	0	0	0	26	0

SOLID WASTE FUND**RESOURCES**

	FY 04 Actual	FY 05 Budget	FY 05 Actual	FY 06 Budget	FY 07 Proposed	Change FY 06 - 07	Percent Change
Tipping Fees	206,422	225,000	212,082	225,000	235,000	10,000	4.4%
Refuse Liens	237	0	45	0	0	0	0.0%
Variances	20,670	20,000	16,860	20,000	20,000	0	0.0%
Recycling	5,588	44,476	30,934	40,000	40,000	0	0.0%
SLF Miscellaneous	8,853	5,000	22,822	5,000	20,000	15,000	300.0%
Entrance fee	61,415	110,000	85,510	110,000	110,000	0	0.0%
Interest	20,401	0	19,916	10,000	15,000	5,000	50.0%

SIGNIFICANT CHANGES:

None.

SOLID WASTE FUND**4435: SOLID WASTE FACILITIES**

MISSION STATEMENT: To operate a solid waste transfer and recycling facility and to promote programs that are viable alternatives to landfilling.

CONTINUING OBJECTIVES:

To operate a clean, safe, efficient facility for the temporary disposal of solid waste and recyclables.
 To assess appropriate fees to mitigate the cost of providing these facilities.
 To develop recycling education and source reduction programs.
 To monitor privately operated recycling efforts in the community.
 To increase awareness of and promote the purchase of recycled products.
 To provide hazardous waste and paint collection days.
 To adhere to all D.E.P. regulations that relate to the facilities.

LONG RANGE OBJECTIVES:

To improve data management systems and data collection.
 To increase source reduction and recycling of the compostable portion of the waste stream.
 To increase commercial (multifamily complexes, businesses, and institutions) recycling rates through technical assistance, promotion and enforcement.

FY 07 OBJECTIVES:

To operate the transfer station more efficiently and within budget.
 To make the Transfer/Recycling Center more user friendly.

SERVICE LEVELS

	FY 01	FY 02	FY 03	FY 04	FY 05
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
Refuse deposited & covered (tons)	16,183	7,626	5,560	0	0
Total sewer sludge deposited/ covered (tons)	55	0	0	0	0
Fill used for cover material (cu.yds)	29,400	14,696	10,100	0	0
Recycling Paper (tons)	1,984	1,700	1,750	502.20	535
Mixed Glass, Cans and Plastic	673**	537	585	124.64	135
Metal	209	292	176	193.78	209
Oil (gallons)	1,310	1,000	1,195	1,520	1,600
Household Hazardous Waste (gallons)	2,600	3,310	2,160	3,350	2,922
Paint—Oil/Latex (gallons)	500	1,053	1,301	996	1,079
Auto Batteries	131	N/A	N/A	N/A	N/A
Tires (tons)	4.8	7.4	5.5	3.65	9.3
Compost Bins	94		50	31	45
Electronics (tons)		12	12	16.93	22
Leaves (tons)		322	295	23.68	34
Brush (tons)		302	285	148.22	29
Christmas Trees (tons)		9	10	12.12	7

* Cubic yards (screening only)

** Estimated

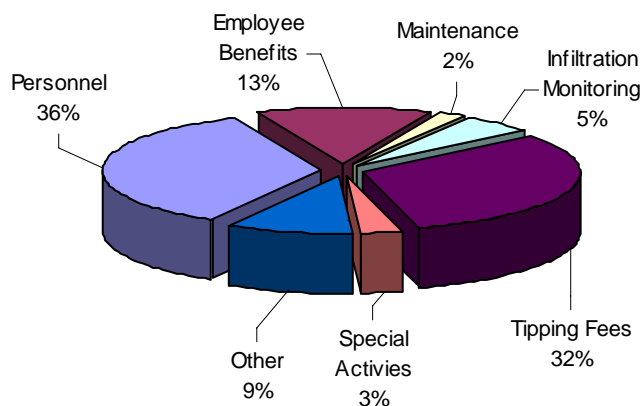
*** Scaled amount in tons

SOLID WASTE FUND**4435: SOLID WASTE FACILITIES**

		Actual	Budget	Actual	Budget	Proposed	FY 06 - 07	Change
Personnel Services	\$	108,900	148,889	147,077	191,434	230,117	38,683	20.2%
Operating Expenses	\$	226,743	230,587	239,231	230,587	233,380	2,793	1.2%
Capital Outlay	\$	0	25,000	18,879	25,000	10,000	(15,000)	-60.0%
TOTAL APPROPRIATION	\$	335,642	404,476	405,186	447,021	473,497	26,476	5.9%
SOURCES OF FUNDS								
Solid Waste Revenues	\$	323,585	404,476	388,168	410,000	440,000	30,000	7.3%
Solid Waste Surplus	\$	12,057	0	0	37,021	33,497	(3,524)	-9.5%
Taxation	\$	0	0	17,018	0	0	0	0.0%
POSITIONS								
Full Time		3.50	4.00	4.00	4.16	4.00	(0.16)	
Part Time with Benefits		0.00	0.00	0.00	0.00	0.00	0.00	
Full Time Equivalents		3.50	4.00	4.00	4.16	4.00	(0.16)	

MAJOR COMPONENTS:

Personnel Services include a crew supervisor, one laborer, one laborer/truck driver, and a secretary shared with the General Fund. Also included is \$61,710 for health, retirement, life insurance and other employee benefits.



Maintenance, \$9,500, includes funds to repair buildings and equipment.

Infiltration Monitoring, \$25,000, includes funds for testing soil and gases emitted from the landfills.

Other includes \$12,000 for diesel fuel, \$9,220 for utilities, and smaller amounts for tools and equipment and office supplies.

Tipping fees, \$150,000, is the cost of disposing of

waste left at the Amherst transfer station at other landfills.

SIGNIFICANT BUDGET CHANGES AND UNFUNDED RECOMMENDATIONS:

Personnel services increases include Solid Waste Fund share of increases to employee health insurance costs (\$18,361) and retirement assessments (\$2,902). Capital outlay decreases by \$5,000 for site improvements and by \$10,000 for additional equipment (both are one-time reductions most likely).

Unfunded Recommendations: An additional mechanic shared with General Fund (50% share = \$29,787) to perform repairs to two vehicles and roll offs.

SOLID WASTE FUND**GENERAL FUND SERVICES**

GOAL STATEMENT: To compensate the General Fund for services provided by various departments.

CONTINUING OBJECTIVES:

To ensure that all costs related to solid waste services are identified and appropriately charged through evaluation and modification of the indirect cost model used to assess charges for General Fund administrative support.

LONG RANGE OBJECTIVES:**FY 07 OBJECTIVES:****SERVICE LEVELS:**

	FY 01 <u>Actual</u>	FY 02 <u>Actual</u>	FY 03 <u>Actual</u>	FY 04 <u>Actual</u>	FY 05 <u>Actual</u>
Number of departments reimbursed	9	9	0	0	0

SOLID WASTE FUND**GENERAL FUND SERVICES**

		FY 04 Actual	FY 05 Budget	FY 05 Actual	FY 06 Budget	FY 07 Proposed	Change FY 06 - 07	Percent Change
General Fund Services	\$	0	0	0	0	0	0	0.0%
Transfer to Trust Fund	\$	0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$	0	0	0	0	0	0	0.0%
SOURCES OF FUNDS								
Solid Waste Revenue	\$	0	0	0	0	0	0	0.0%

SIGNIFICANT PROGRAM CHANGES:

This fund no longer generates sufficient revenue to compensate the General Fund for services provided.

SOLID WASTE FUND**DEBT SERVICE**

GOAL STATEMENT: To provide funds for principal and interest payments for temporary and long-term debt.

CONTINUING OBJECTIVES:

LONG RANGE OBJECTIVES:

FY 07 OBJECTIVES:

SERVICE LEVELS:

	<u>FY 01</u> <u>Actual</u>	<u>FY 02</u> <u>Actual</u>	<u>FY 03</u> <u>Actual</u>	<u>FY 04</u> <u>Actual</u>	<u>FY 05</u> <u>Actual</u>
Number of existing issues	2	2	2	2	0
Number of new issues	0	0	0	0	0

SOLID WASTE FUND**DEBT SERVICE**

		FY 04 Actual	FY 05 Budget	FY 05 Actual	FY 06 Budget	FY 07 Proposed	Change FY 06 - 07	Percent Change
Principal	\$	110,642	0	0	0	0	0	0.0%
Interest	\$	10,093	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$	120,735	0	0	0	0	0	0.0%
SOURCES OF FUNDS								
Solid Waste Revenue	\$	0	0	0	0	0	0	0.0%
Taxation		120,735	0	0	0	0	0	0.0%
Surplus	\$	0	0	0	0	0	0	0.0%

MAJOR COMPONENTS:**SIGNIFICANT PROGRAM CHANGES:**

Due to insufficient fund revenues, the remaining two years of debt service payments were funded in the General Fund in FY 05 and FY 06. This debt was retired in FY 06.

SOLID WASTE FUND**CAPITAL PROGRAM SUMMARY**

GOAL STATEMENT: To provide for the maintenance and improvement of the Town's solid waste disposal system.

CONTINUING OBJECTIVES:

To maintain a capital plan that ensures the safe operation of the landfill/recycling area.

LONG RANGE OBJECTIVES:**FY 07 OBJECTIVES:****SERVICE LEVELS:**

	<u>FY 01</u> <u>Actual</u>	<u>FY 02</u> <u>Actual</u>	<u>FY 03</u> <u>Actual</u>	<u>FY 04</u> <u>Actual</u>	<u>FY 05</u> <u>Actual</u>
Number of Projects:					
Department Equipment	0	0	0	0	0
Existing Facilities	1	1	0	0	0
New Facilities	0	0	0	0	0

SOLID WASTE FUND**CAPITAL PROGRAM SUMMARY**

		FY 04 Actual	FY 05 Budget	FY 05 Actual	FY 06 Budget	FY 07 Proposed	Change FY 06 - 07	Percent Change
Departmental Equip.	\$	0	0	0	0	0	0	0.0%
Existing Facilities	\$	0	0	0	0	0	0	0.0%
New Facilities	\$	0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$	0	0	0	0	0	0	0.0%
SOURCES OF FUNDS								
Solid Waste Revenue	\$	0	0	0	0	0	0	0.0%

MAJOR COMPONENTS: